# Contract Amendment #1 with Baker Tilly for Analysis of Fleet Funding and Maintenance should not be a priority

First as a priority project associated with Dante leaving, I thought the water and sewer infrastructure inventory would be the priority. After years of misappropriating money from rate payers to fund general services, it seemed we were turning a corner and beginning to prioritize water and sewer.

Instead, the critical nature of a vehicle replacement study has popped up. One could question both the critical nature of the work and the cost of the study.

First, there is a vehicle and equipment replacement plan that was published in the previous year's budgets but left out of this year's budget for some reason. It had spreadsheet errors as is common with city documents, but they are easily fixed.

It appears to be a complete list of vehicles and equipment, although I see a prius with police markings near my home that is not listed. We don't really have to pay a consultant to put vehicles in the spreadsheet. It would be a 15-minute task for department heads to check the list. It would be the same 15 minutes they would spend when Baker Tilly asks.

The simple task of adding a 4% inflation assumption for the future creates meaningful numbers for future cost replacement and we have a working model that is also the deliverable from Baker Tilly. So far, I have spent about an hour recreating the spreadsheet and making it useful. The print is small here, but you have the original in the 23-24 budget document.

Appet II	wentory					State of My Assets?		Which A	e Most "Critical"?			Renewal / Replacement Strategy						
Asset Register and Hierarchy	Control Department	Year Installed	Original Cost	Effective Life	Criginal Planned Replacement Year	Milage / Hours	Backup Reduction (Redundancy)	Probability of Failure	Consequence of Failure	BRE Rating	Renewal / Replacement Strategy	Cost of Renewal / Replacement Option	Recommended Renewal / Replacement Year	Future Value of Renewal / Replacement Cost				
Levels			\$	Years			34	Rel. to col. J	Best#1 And Worst#10	#(1-K)*L*M		Current Value		Inflation Rate				
1 2 3 4 5					Calculated			Calculated		Calculated		Estimate		0.00%				
0010 - 2017 Ford C-Max Hybrid	Public Works	2017	\$35,000	15	2032	43,665	50%	-43,659	7		Status Quo	\$47,606	2032	\$47,606				
0011 - 2019Ford F250 W/Scwizi Utility Body 0012 - 2016 Ford 350 4x4 Pickup	Public Works Public Works	2019	\$36,000 \$36,203	15	2034 2031	14,518 42,250	50% 50%	-14,512 -42,244	7		Status Quo Status Quo	\$40,322 \$53,591	2034 2031	\$40,322 \$13,191				
0014 - 2014 Ford F-350 w/ lift	Public Works	2016	\$74.114	15	2031	21.118	50%	-21.112	,		Status Quo	\$109.731	2031	\$109.731				
0015 - 2014 Ford 250 w/Scelai Utility Body	Public Works	2014	\$32,700	15	2029	36.297	30%	-36,291	,		Status Quo	\$42,500	2029	\$42,500				
0016 - 2022 Ford F150 Pickup	Public Works	2022	\$36,048	15	2017	1.270	20%	-1.254	,		Status Quo	\$24,000	2027	\$24,000				
0017 - 2014 Ford 250 w/Scelti Utility Body	Public Works	2014	\$32,692	15	2029	42.211	20%	-42.205	,	-147,718	Status Quo	\$44,400	2029	\$44,400				
0018 - 2017 Ford F250 w/Scelzi Utility Body	Public Works	2017	\$34,000	15	2032	19,065	50%	-19,059	7		Status Quo	\$39,400	2032	\$39,400				
0019 - 2014 Ford F350 w/Dump Body	Public Works	2014	\$37,499	15	2029	32,713	50%	-32,707	7		Status Quo	\$30,000	2029	\$50,000				
0020 - 2019 Ford F650 5 Yard Dump	Public Works	2019	\$77,000	20	2039	1,816	50%	-1,810	7		Status Quo	\$81,650	2039	\$81,650				
0021 - 2006 Chevrolet Pickup	Public Works	2006	\$14,000	15		68,182	50%	-68,176	7		Status Quo	\$38,500	2021	\$38,500				
0022 - 2010 Ford F650 5 Yard Dump	Public Works	2010	\$74,184	20		13,483	50%	-13,477	7		Status Quo	\$119,000	2030	\$119,000				
0023 - 2019 Ford F230 W/Scelzi Utility Body	Public Works	2020	\$36,000	15	2035	20,411	50% 50%	-20,405	7		Status Quo Status Quo	\$40,322	2035	\$40,322				
0024 - 2022 Chevrolet Colorado Pickup 0025 - 2017 Ford F250 w/Scelzi Utility Body	Public Works Public Works	2022	\$28,363	15		3,121 31,136	50%	-3,115 -31,130	7		Status Quo Status Quo	\$24,500	2037	\$24,500				
0027 - 2017 Ford F250 W/Scelet Othery Body 0027 - 2021 Ford F150 Pickup	Public Works	2017	\$31,169	15	2032	31,130	50%	-31,130	,		Status Quo	\$24,500	2032	\$24,500				
0028 - 2021 Ford F150 Pickup	Public Works	2002	\$31,109	15	2036	3,200	30%	-3,236	7		Status Quo	\$24,500	2036	\$24,500 \$38,500				
0030 - 2019 Ford Explorer	Police	2019	\$49,000	20	2025	9,600	-10%	-9.194			Status Quo	230,500	2025	,30,300				
0033 - 2005 Harley Davidson Motorcycle	Police	2005	\$20,000	20	2025	40.211	30%	-40.205	,		Status Quo	\$36,000	2025	\$36,000				
0034 - 2005 Harley Davidson Motorcycle	Police	2005	\$20,000	20	2025	45,766	50%	-45,760	<del>,</del>	-160,160	Status Quo	\$36,000	2025	\$36,000				
0035 - 2019 Ford Escape	Police	2019	\$27,000	10	2027	8,511	-30%	-8,505	6	-76,545	Status Quo							
0037 - 2017 Ford Fusion	Police	2017	\$40,000	10	2027	21,173	50%	-21,167	7		Status Quo	\$35,000	2027	\$35,000				
0038 - 2018 Ford Fusion	Police	2018	\$40,000	10	2028	18,803	50%	-18,797	7		Status Quo	\$55,000	2028	\$55,000				
0041 - 2017 Ford Explorer	Police	2017	\$47,000	10		51,803	50%	-51,797	7		Status Quo	\$53,400	2027	\$33,400				
0042 - 2015 Ford Explorer Interceptor	Police	2015	\$46,750	10		51,342 26,307	50% 50%	-51,336 -26,301	7		Status Quo Status Quo	\$50,400 \$53,400	2025	\$30,400				
0043 - 2017 Ford Explorer	Police	2017	\$47,000				50% 50%		7				2027	\$53,400				
0044 - 2016 Ford Explorer 0048 - 1998 Mighty Mover DUI Trailer	Police Police	2016	\$46,750	10	2026	63,918 N/A	50%	-63,912 N/A	,		Status Quo Status Quo	\$51,500	2026	\$31,500				
1048 - 1998 Mighty Mover Dut Frailer 1049 - 2014 Ford Explorer	Police	2014	\$25,000	10	2038	N/A 69 343	50%	N/A	,		Status Quo Status Quo	\$30,000	2038	\$30,000				
0050 - 2014 Ford Explorer	Police	2014	\$28,100	10	2024	89.924	30%	109,910	-		Status Quo	\$30,300	2024	\$30,300				
0052 - 2005 Ford Escape/Hybrid	Police	2005	\$27,100	14	2019	77,758	20%	-77,752	,	-272 132	Status Quo	\$42,500	2019	\$42,500				
0060 - 1999 Honda ATV	Public Works	1999	\$5,000	20		N/A	20%	N/A	7		Status Quo	\$7,500	2019	57,300				
0070 - 2001 Featherlite Trailer	Public Works	2001	\$2,500	20	2021	N/A	50%	N/A	7	N/A	Status Quo	\$4,500	2021	\$4,500				
0071 - 2009 Featherlite Trailer	Public Works	2009	\$3,343	20	2029	N/A	50%	N/A	7	N/A	Status Quo	\$4,500	2029	\$4,500				
0072 - 2016 IP Manufacturning Roll Off Trailer	Public Works	2016	\$2,500	20	2036	N/A	50%	N/A	7		Status Quo	\$3,000	2036	\$3,000				
0073 - 2009 Cart Away Water Trailer	Public Works	2009	\$5,000	20	2029	N/A	50%	N/A	7		Status Quo	\$6,500	2029	\$6,500				
0080 CAT XQ608M Standby Generator	Public Works	2020	\$60,000	20		18 hrs	50%	N/A	7		Stetus Quo	\$0						
0083 - 1996 Airman Air Compressor Trailer	Public Works	1996	\$9,500	20		815.9 Hrs.	50%	N/A	7		Status Quo	\$16,500	2016	\$16,300				
0087 - 2002 John Deere 310E Backhoe 0088 - 2002 Case 570 XLT Loader/Grader	Public Works Public Works	2002	\$39,900	20 20	2022	5368.3 Hrs. 861.9 Hrs.	50% 50%	N/A	7		Status Quo Status Quo	\$85,000	2022	\$85,000				
0088 - 2002 Case 570 XLT Loader/Grader 0089 - 2015 John Deere 310L Backhoe	Public Works Public Works	2002	\$36,980 \$93,477	20	2022	861.9 Hrs. 1469.7 Hrs.	50% 50%	N/A N/A	7		Status Quo Status Quo	\$1 \$160,000	2022 2035	\$160,000				
0095 - 2009 International Vactor Truck Model 2103	Public Works	2009	\$167.761	15	2033	24 260 24 260	30%	-24,254	,		Status Quo	\$347,000	2033	\$347,000				
0097 - 2017 International Vactor Truck Model 2013	Public Works	2017	\$287,000	15		9,496	30%	-9,490	,		Stetus Quo	\$347,000	2024	\$347,000				
8300 - 2018 Ford Explorer	Fire	2018	\$30,000	15	2033	6,844	2474	-6,838		33,413		\$30,000		2.547,000				
0883 - 2015 Chevrolet Tahoe	Fire	2015	\$40,000	10	2025	18,384	50%	-18,378	7	-64,323	Status Quo	\$69,603	2025	\$69,603				
8330 - 1994 International Emergency Response	Fire	1994	\$100,000	23	2017	26,863	50%	-26,857	,		Status Quo	\$350,000	2017	\$350,000				
8340 - 2008 Dodge Ram 2500 Pickup	Fire	2008	\$33,500	20	2028	53,340	50%	-53,334	7		Status Quo	\$60,000	2028	\$60,000				
8343 - 2014 Klamath 13' Rescue Boat	Fire	2014	\$3,800	10	2024	N/A	50%	N/A	7		Status Quo	\$10,000	2024	\$10,000				
8350 - 2003 Pierce Dash Fire Ladder Truck	Fire	2003	\$596,000	20		17,890	50%	-17,884	7		Status Quo	\$1,500,000	2023	\$1,500,000				
8361 - 1996 International Fire Engine Type 3	Fire	1996	\$12,000	25	2021	126,625	50%	-126,619	7		Status Quo	\$450,000	2021	\$450,000				
8380 - 2011 Pierce Velocity Fire Engine	Fire	2011	\$693,500	20	2031	27,951	50%	-27,945	7		Status Quo	\$950,000	2031	\$950,000				
8381 - 1990 Pierce Lance Fire Engine	Fire	1990	\$200,000	30	2020	41,304	50%	-41,298	7	-144,543	Status Quo	\$950,000	2020	\$950,000				
Frand Total:			\$3,584,227									\$6,793,227		\$6,743,227				

The fact it is coming up at this meeting presumes the study is critical, but when you look at the departments it is clear that there are no immediate critical issues with vehicles replacement for the next 3-5 years and refunding the vehicle/equipment replacement fund is trivial in the context of the overall budget. There are legitimate questions about how many vehicles are needed in public works and the police inventory. The fire equipment replacement strategy is really better suited to Gold Ridge but we can look and see if there are critical issues.

## **FIRE**

First, we look at the fire department. Equipment replacement has been an issue with recent councils, but with the decision to replace the Type 3 in 2022 and the type 1 in 2024 it looks like the most critical items have been funded. There is an aging ladder truck, but it is unclear how often it is being used. Following the plan below there are essentially two pickup trucks that are scheduled for replacement in the next three years and neither has more than 50,000 miles, which is not a lot for modern vehicles.

CITY VEHICLES LIST																			
Asset Register and Hierarchy	Control Depart ment	Year	Original Cost	Effective Life		ent	Cost of Renewal / Replacement Option	Future Value of Renewal / Replacement Cost	Recomm ended Renewal / Replacem ent Year	replacem			1	2	3	4	5	6	7
,											Past								
											replacement								
Levels			\$	Years			Current Value	Inflation Rate		2024	date		2025	2026	2027	2028	2029	2030	2031
12345						Calculated	Estimate	496											
								\$0											
32 8300 - 2018 Ford Explorer	Fire	2018		15															
33 0B83 - 2015 Chevrolet Tahoe	Fire		\$40,000	10				\$72,389					72,389						
34 8330 - 1994 International Emergency Response	Fire	1994	\$100,000	23	26,863	2017	\$350,000	\$350,000	2017	0	\$ 350,0	00							
35 8340 - 2008 Dodge Ram 2500 Pickup	Fire	2008	\$33,500	20	53,340	2028	\$60,000	\$70,192	2028	4					\$ 70,192				
36 8343 - 2014 Klamath 13' Rescue Boat	Fire	2014		10	N/A	2024	\$10,000	\$10,000			\$ 10,0								
37 8350 - 2003 Pierce Dash Fire Ladder Truck	Fire	2003	\$596,000	20	17,890	2023	\$1,500,000	\$1,500,000	2023		\$ 1,500,0	00							
38 8361 - 1996 International Fire Engine Type 3	Fire	1996	\$12,000	25	126,625	2046	\$450,000	\$1,066,463	2046	22									
39 8380 - 2011 Pierce Velocity Fire Engine	Fire	2011	\$695,500	20	27,951	2031	\$950,000	\$1,250,135	2031	7									\$1,250,135
10 8381 - 1990 Pierce Lance Fire Engine	Fire	1990	\$200,000	30	41,304	2054	\$950,000	\$3,081,228	2054	30									
Fire Grand Total											\$ 1,860,0	00 \$	72,389		\$ 70,192				\$1,250,135

#### **POLICE**

Police equipment replacement is imminent according to the plan below. With the exception of a trailer all of the vehicles are scheduled to be replaced in the next three years. The first question that Baker Tilly cannot answer is how many vehicles do we need? What do we do with two Motorcycles. Do they need to be replaced? We field two officers a shift and presumably a Sergeant, a Captain and the Chief may all need to be out at the same time. 11 motor vehicles and 2 motorcycles seem excessive. Perhaps some vehicles are legacies that were never sold off? The department needs to develop a rationale for what equipment is critical and needs to be replaced and what is in reserve and can continue to age. Baker Tilly cannot make these decisions.

Regardless this is not a critical problem. Assuming the replacements are costed correctly, there is funding in the Vehicle Replacement fund to pay for all of the identified replacements in the next three years. It will not contribute to our fiscal emergency unless there are other needs that would go unfunded and Public Works has the most vehicles in the city. We will look at those next.

CITY VEHICLES LIST															
Asset Register and Hierarchy			Original L Cost	Effective	Milage /	ent	Cost of Renewal / Replacement Option	Future Value of Renewal / Replacement Cost	Renewal	Years until replacem		1	2	3	
Levels			\$	Years			Current Value	Inflation Rate			Past replacement date	2025	2026	2027	202
12345						Calculated	Estimate	4%	,						
3 0030 - 2019 Ford Explorer	Police	2019		2					2025	1		\$ -			
0033 - 2005 Harley Davidson Motorcycle	Police	2005		2						1		\$ 37,440			
0034 - 2005 Harley Davidson Motorcycle	Police	2005		2			\$36,000		2025	1		\$ 37,440			
0035 - 2019 Ford Escape	Police		\$27,000	1				\$0							
0037 - 2017 Ford Fusion	Police	2017	\$40,000	1	21,17		\$55,000	\$61,868		3				\$ 61,868	
0038 - 2018 Ford Fusion	Police	2018	\$40,000	1	18,80		\$55,000			4					\$ 64,34
0041 - 2017 Ford Explorer	Police	2017	\$47,000	1	51,80	3 2027	\$53,400			3				\$ 60,068	
3 0042 - 2015 Ford Explorer Interceptor	Police	2015	\$46,750	1						1		\$ 52,416			
4 0043 - 2017 Ford Explorer	Police	2017	\$47,000	1	26,30	7 2027	\$53,400			3				\$ 60,068	
5 0044 - 2016 Ford Explorer	Police		\$46,750	1						2			\$ 55,702		
0048 - 1998 Mighty Mover DUI Trailer	Police	1998		4	N/A	2038	\$30,000			14					
0049 - 2014 Ford Explorer	Police	2014	\$28,100	1			\$50,500			2		\$ 54,621			
0050 - 2014 Ford Explorer	Police	2014	\$28,100	1	0 89,92	1 2024	\$50,500			2		\$ 54,621			
0052 - 2005 Ford Escape/Hybrid	Police	2005	\$27,100	1	4 77,75	3 2019	\$42,500		2019	-5		\$ 34,932			
Police Grand Total								\$0				271 470	¢ EE 702	\$ 182,003	e e4 2

#### PUBLIC WORKS

Public Works has the most vehicles and the most equipment in the city. Looking out for 10 years the replacements are well spaced, and the costs might just be absorbed into the budgeted expense as they come up. Funding a reserve for replacement costs annually would require only about \$150,000 added to the vehicle replacement fund each year. These numbers don't include the sale value of surplus equipment so the actual costs would be less unless inflation is more than 4%. There is the fundamental question that public works has 13 FTEs and 13 vehicles that could transport or be used as utility vehicles. Do most public works employees take a vehicle to the job. Do they work individually? These are not Baker Tilly Questions.

CITY VEHICLES LIST																				
01111022020																				
Asset Register and Hierarchy	Control Depart ment	Year	Original Cost	Effective I	filage / fours	Original Planned Replacem ent Year	Cost of Renewal / Replacement Option	Future Value of Renewal / Replacement Cost	Recomm ended Renewal / Replacem ent Year		1	2	3	4	5	6	7	8	9	1
Levels			\$	Years			Current Value	Inflation Rate			2025	2026	2027	2028	2029	2030	2031	2032	2033	203
12345						Calculated	Estimate	4%												
0010 - 2017 Ford C-Max Hybrid	(Public \	2017	\$35,000	15	43,665	2032	\$47,606											\$ 65,152		
0016 - 2022 Ford F150 Pickup	FPublic \	2022	\$36,048	15	1,270	2037	\$24,000													
0021 - 2006 Chevrolet Pickup	F Public \	2008	\$14,000	15	68,182	2021	\$38,500	\$41,642		\$ 41,	642									
0024 - 2022 Chevrolet Colorado Pickup	F Public \	2022	\$28,363	15	3,121	2037	\$24,500	\$40,794	2037											
0012 - 2016 Ford 350 4x4 Pickup	FPublic \		\$36,203		42,250		\$53,591	\$70,522	2031								\$ 70,522			
0027 - 2021 Ford F150 Pickup	F Public \	2002	\$31,169	15	3,206	2036	\$24,500	\$39,225	2036											
0028 - 2021 Ford F150 Pickup	F Public \	2021	\$29,694	15	3,242	2036	\$38,500													
0011 - 2019Ford F250 W/Scwlzi Utility Body	( Public \	2019	\$36,000	15	14,518		\$40,322	\$59,686	2034											\$ 59,686
0015 - 2014 Ford 250 w/Scelzi Utility Body	( Public \	2014	\$32,700	15	36,297	2029	\$42,500	\$51,708	2029						\$ 51,708					
0017 - 2014 Ford 250 w/Scelzi Utility Body	( Public \	2014	\$32,692	15	42,211		\$44,400		2029						\$ 54,019					
0018 - 2017 Ford F250 w/Scelzi Utility Body	( Public \		\$34,000	15	19,065		\$39,400	\$53,922	2032									\$ 53,922		
0023 - 2019 Ford F250 W/Scelzi Utility Body	( Public \	2020	\$36,000	15	20,411		\$40,322													
0025 - 2017 Ford F250 w/Scelzi Utility Body	( Public \	2017	\$34,000	15	31,136	2032	\$39,400											\$ 53,922		
0014 - 2014 Ford F-350 w/ lift	( Public \		\$74,114	15	21,118		\$109,731								\$ 133,505					
0019 - 2014 Ford F350 w/Dump Body	[ Public \			15	32,713		\$50,000	\$60,833	2029						\$ 60,833					
0020 - 2019 Ford F650 5 Yard Dump	[ Public \		\$77,000	20	1,816		\$81,650		2039											
0022 - 2010 Ford F650 5 Yard Dump	[ Public \	2010	\$74,184	20	13,483	2030	\$119,000	\$150,573	2030							\$ 150,573				
Public Works Vehicles										\$	- !	\$-	\$-	\$-	\$ 300,064	\$ 150,573	\$ 70,522	\$ 107,843		

Public works equipment has some substantial cost items. The purpose and priority of an ATV replacement needs to be discussed by staff. Baker Tilly can't help. Replacing a Featherlite trailer given the lack of wear items seems excessive. Replace the tires and the bearings as needed.

The Vactor Truck is expensive and cleaning leaves from storm drains is important. It is unclear if they have gotten the expected wear given, we have a limited number of storm drains with leaves in our 1.2 square mile city. Again, an issue for staff to debate and decide. You don't have to pay Baker Tilly \$18,900 to facilitate, do you?

CITY VEHICLES LIST																	
Asset Register and Hierarchy	Control Depart ment		Original Cost	Effective Milage / Life Hours	Original Planned Replacement Year	Cost of Renewal / Replacement Option	Future Value of Renewal / Replacement Cost		1	2 3	3 4	5	6	7	8	9	10
Levels			\$	Years		Current Value	Inflation Rate	20:	25 202	6 2027	2028	2029	2030	2031	2032	2033	2034
12345					Calculated	Estimate	4%										
0060 - 1999 Honda ATV	Public \	1999	\$5,000	20 N/A	2019	\$7,500	\$8,112	\$ 8,11	2								
0070 - 2001 Featherlite Trailer	Public \	2001	\$2,500	20 N/A	2021	\$4,500	\$4,867	\$ 4,86	7								
0071 - 2009 Featherlite Trailer	Public \	2009	\$3,343	20 N/A	2029	\$4,500	\$5,475					\$ 5,475					
0072 - 2016 IP Manufacturning Roll Off Trailer	Public \	2016	\$2,500	20 N/A	2036	\$3,000	\$4,803										
0073 - 2009 Cart Away Water Trailer	Public \	2009	\$5,000	20 N/A	2029	\$6,500	\$7,908					\$ 7,908					
0080 CAT XQ60BM Standby Generator	Public \	2020	\$60,000	20 18 hrs	2040	\$0	\$0										
0083 - 1996 Airman Air Compressor Trailer	Public \	1996	\$9,500	20 815.9 Hrs	. 2016	\$16,500	\$17,846	\$ 17,84	6								
0087 - 2002 John Deere 310E Backhoe	Public \	2002	\$39,900	20 5368.3 Hr	s 2022	\$85,000	\$91,936	\$ 91,93	6								
0088 - 2002 Case 570 XLT Loader/Grader	Public \	2002	\$36,980	20 861.9 Hrs	. 2022	\$0	\$0	S -									
0089 - 2015 John Deere 310L Backhoe	Public \	2015	\$93,477	20 1469.7 Hr	s 2035	\$160,000	\$246,313										
0095 - 2009 International Vactor Truck Model 2103	Public \	2009	\$167,761	15 24,26	2024	\$347,000	\$375,315	\$ 375,31	5								
0097 - 2017 International Vactor Truck Model 2013	Public \	2017	\$287,000	15 9,496			\$474,893								\$ 474,893		
Public Works Equipment							<b>S</b> -	\$ 498,07	7 \$-	\$-	\$-	\$ 13,383			\$ 474,893		
Public Works Grand Total								\$ 498,07	7 \$-	\$-	\$-	\$ 313,448	\$ 150,573	\$ 70,522	\$ 582,737		

# Ultimately there are three questions:

- 1. Is the assessment of our vehicle and maintenance plan a higher priority than accelerating an assessment of our water and sewer infrastructure? Each is funded from different buckets that have funds, so the need to prioritize is simply staff time available to manage the projects.
- 2. **Is the cost of the project reasonable** given the work needed to complete the project
- 3. Will the plan reduce our vehicle costs by \$18,900, making the project cost effective.

## ANSWERS:

- 1. Reviewing the current plan from the spreadsheets in last year's budget it is clear that the available funds in the existing vehicle replacement fund will cover nearly all of the immediate replacement needs for police and public works over the next 3-5 years. So this study is not critical.
- 2. Assuming Baker Tilly pays an analyst \$100/hour or \$208,000 a year salary and benefits. \$18,900 can pay for 189 hours of work. Between police and public works, we only have a total of 32 vehicles. They could spend up to six hours studying each vehicle. There is an argument that the money and time would be better spent on doing annual maintenance on the vehicles instead of studying them.
- **3.** The plan seems unlikely to reduce operational costs by any significant margin. The city spends only about \$75,000 per year on fuel. If you can get 10c a gallon discount you might save \$1500 per year from a fuel procurement plan. If you have to drive to Santa

Rosa to get the discounted fuel the cost of fuel and wear and tear would limit any potential savings. A maintenance plan sounds great but is not terribly difficult. Modern vehicles don't have ignition parts that get replaced every 10,000 miles. Based on milage most of the vehicles in the city would not reach oil change milage limits more than once or twice a year. Few vehicles will need tire replacements during their lifetime. A schedule of annual or biannual oil changes and transmission fluid every 5 years is pretty much the extent of the maintenance plan.

The Baker Tilly proposal is professional and sounds great. In reality for a small town few if any of the deliverables will move the needle to make us more efficient. It is a nice to do activity, however given our financial crisis and limited staff time and no really critical issues with replacing vehicles as necessary for the next three to five years it seems like prioritizing a water and sewer infrastructure study would serve the taxpayers better.